

Transition Plan to Ensure CTCN Operational Continuity

28th CTCN Advisory Board Meeting
CTCN Secretariat
Agenda Item 22
22 September 2026



- Purpose: update the Board on legal, institutional and operational arrangements supporting the extended CTC mandate.
- Mandate extension: Climate Technology Centre through 31 December 2041, with UNEP confirmed as host organization.
- Overall message: transition activities are progressing according to plan; no interruption to CTCN operations is anticipated.

Outline of transition Roadmap

- Hosting arrangements
- Trust Fund
- Programme of Work
- UNEP Project Document
- UNIDO and other UN cooperation
- Procurement
- PALO Office
- Resource mobilization

1

Transition Roadmap

1. Hosting Arrangements

- Current UNEP–UNFCCC MoU remains valid until 22 February 2027.
- New MoU has been negotiated and legally cleared by both organizations.
- Signature is targeted for January 2027, following relevant COP/CMA decisions.
- To avoid overlap, the existing MoU would terminate upon signature and entry into force of the new agreement.
- New MoU: initial five-year term, with possibility of two additional five-year renewal periods, subject to future COP/CMA decisions and UNEP agreement.
- Next steps: COP/CMA decisions → January 2027 signature → termination of existing MoU upon entry into force.

2. Trust Fund

- Trust Fund extended through 31 December 2030, ensuring continuity of financial operations and unearmarked resources.
- UNEP intends to seek a further extension through the next UNEA process to align the Trust Fund with the CTC mandate through 2041.
- Updated Terms of Reference reflect the 2041 mandate, UNEP as sole host, latest COP/CMA decisions and the current legal/institutional framework.
- Next steps: adoption of revised ToR by UNEP Corporate Services Division and future extension of the Trust Fund.

3. Programme of Work & UNEP Project Document

- The next CTCN Programme of Work is being prepared.
- Following Advisory Board approval, a new UNEP Project Document will support implementation of the extended mandate.
- The Project Document links CTCN activities to UNEP's Programme of Work and Medium-Term Strategy.
- Current Project Document remains valid through 31 December 2027.
- Key sequence: prepare next Programme of Work → Board approval → prepare and approve corresponding UNEP Project Document.

4. Cooperation with UNIDO & Other Organizations

- SB64 encouraged UNEP to pursue collaboration and partnerships that leverage comparative advantages.
- Existing CTCN–UNIDO collaboration provides immediate opportunities to deepen synergies.
- Examples: cement decarbonization roadmaps and regional dialogue; NDE–NDA coordination; industry transformation contributions to NDE forums.
- These areas can inform the Fourth Programme of Work and provide ‘low-hanging fruit’ for a stronger partnership.
- Next step: explore strategic partnerships with UNIDO and other relevant organizations as the next Programme of Work is developed.

5. Procurement Arrangements

- UNEP is exploring options to improve procurement efficiency while maintaining UN regulatory compliance.
- Focus: support the demand-driven nature of CTCN technical assistance.
- Enhanced collaboration is being considered with UNOPS, UNDP and UNON.
- One option: incorporate CTCN procurement requirements into the next UNEP–UNOPS corporate umbrella MoU, expected to be negotiated during 2027.
- UNON collaboration will also be strengthened to expand supplier access and improve responsiveness.
- Next steps: complete options assessment and incorporate CTCN requirements into future corporate arrangements where appropriate.

6. PALO Office

- Current agreement supporting the PALO Office expires in October 2026.
- Continuity measure: current donor agreement to be extended with additional funding through February 2027.
- UNEP is engaging MSIT and Incheon Metropolitan City on support beyond 2027.
- Recent Advisory Board engagement in Songdo supports a smooth transition and future collaboration.
- Expected result: uninterrupted operation of the PALO Office while longer-term partner commitments are confirmed.

7. Resource Mobilization

- Donor engagement strategy is being prepared to support implementation of the next CTCN Programme of Work.
- A donor roundtable is planned in connection with COP32 in 2027.
- Objective: engage existing and prospective donors and mobilize multi-year financial support.
- Resource mobilization is therefore a critical enabler of implementation under the extended mandate through 2041.

2

Summary of Key Transition Actions

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- Hosting MoU — legally cleared; signature targeted January 2027.
- Trust Fund — extended to 2030; align duration with the 2041 mandate.
- Trust Fund ToR — updated; adoption following COP decision/hosting arrangements.
- UNEP Project Document — preparation pending approval of the Programme of Work.
- Procurement — options under review; corporate arrangements to be explored in 2027.
- PALO Office — interim continuity secured; confirm support beyond February 2027.
- Resource mobilization — planning underway; donor roundtable planned in 2027.

3

Conclusion & Board Takeaways

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- Implementation of the new hosting arrangements is progressing according to plan.
- Legal, financial and operational measures are completed or well advanced.
- Remaining actions are administrative, with defined timelines and responsible parties.
- No interruption to CTCN operations or services is anticipated during the transition.
- Board focus: support timely completion of the remaining milestones and preparation of the next Programme of Work.



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